



DEPARTMENT OF THE ARMY
WALLA WALLA DISTRICT, CORPS OF ENGINEERS
201 NORTH THIRD AVENUE
WALLA WALLA, WASHINGTON 99362-1876

April 7, 2003

Dan Russell
Structural Department Manager
INCA Engineers, Incorporated
400 112th Avenue NE, Suite 400
Bellevue, Washington 98004

Dear Dan,

I would like to take this opportunity to express my thanks to your organization for your contribution in the successful completion of the task order: Ice Harbor and Lower Granite Adult PIT Tag Modifications. I know that many individuals in your firm were involved in this work and contributed to its success. In particular I would like to recognize Mr. Jeff Juel, Mr. Brian Twitchell, and Mr. Walter McAlorum for their efforts on this project.

Messrs. Juel, Twitchell, and McAlorum provided detailed plans and specifications in a very short time, providing innovative approaches to a prototype design. In addition Mr. Juel, the Project Manager, should be commended for coordinating ever-evolving requirements from several regional and national agencies, which were providing design requirements as the project progressed. The implementation of non-standard construction materials and resourceful use of pre-cast concrete members allowed for the successful operation and construction of this project. Each of these individuals worked diligently to provide a final product that worked in harmony with very sensitive fish issues that have national implications.

On both a professional and a personal level, I really appreciated the time that I spent in contact with your organization. Each of your employees was very approachable, and committed to making this project a success. Many pitfalls were avoided by open, honest communication; and allowed this project to go from the initial task order proposal to completed plans and specifications in a little over three months. Your firm also provided engineering services during the construction activities and responded quickly to all questions raised, contributing to the successful execution of a very tight construction window.

Again, the Corps of Engineers and I thank you for your efforts in the successful execution of our program.

Very sincerely,

A handwritten signature in black ink, reading "Cary L. Rahn".

Cary. L. Rahn, P.E.
Project Manager
Walla Walla District
U.S. Army Corps of Engineers